

11<sup>th</sup> January 2021

**Ketua Pengarah  
Perbadanan Produktiviti Malaysia  
Jalan Sultan, 46200 Petaling Jaya  
(u.p: Pn Sakinah / Pn Nurul Syamimi Ismail)**

**Briefing Sessions for advocating e-SPO Implementation Platform Program**

With reference to the above subject, I am very pleased to submit our proposed fees as requested. The sessions fees for 10 sessions is RM11,000.00 (eleven thousand) only to be conducted in February 2021.

Best regards,



**Smith Phang**  
Senior Consultant