

WAN FAZLIN NADIA WAN OSMAN
PENGARAH
PCD

MINUTES OF MEETING
PEMUDAH Private Sector Meeting No. 20/2020
19 November 2020

1. OPENING REMARKS

- Chairman YBhg. Dato' Dr. Ir. Andy Seo Kian Haw commenced the **Twentieth PEMUDAH Private Sector Meeting of 2020** via Cisco Webex platform at 9.30 a.m. on 19 November 2020 and welcomed Members and the paper presenters.
- He acknowledged the Members' support and enthusiasm as shown by their attendance and contributions at the meetings which addressed issues and shared knowledge.
- Chairman requested the Secretariat to ensure that the agenda of meetings also included Matters Arising to update on actions taken.
- The World Bank Group (WBG)'s feedback was received in October 2020 on the reform initiatives undertaken in Malaysia for new improvements. Only 1 out of the nineteen initiatives was recognised by WBG as a reform. The initiatives were strategised at a session held in Hotel Hilton, Petaling Jaya in December 2019.
- The Secretariat will continue to liaise with TWG Co-Chairs to reduce unnecessary business regulatory burdens. Technical Working Groups Members were encouraged to disseminate *MyMudah* initiatives to their business associations and industries.
- Chairman spoke briefly on the topics of the presentation papers that were on the agenda.
- YBhg. Tan Sri Abdul Rahman Mamat, PEMUDAH Member/TWGSAB Co-Chair, remarked that media coverage for all the PEMUDAH initiatives explored with the Government such as on SMEs and PPP reforms should be properly managed with an effective media strategy so as to disseminate the improvements to targeted groups. Initiatives feedback should be monitored and any groups not yet receiving PEMUDAH's attention have to be identified. The meeting noted Tan Sri Rahman's remarks. Chairman suggested that the presentations that would follow in the meeting might address the concerns expressed by Tan Sri Rahman.

2. CONFIRMATION OF MINUTES NO. 19/2020 AND MATTERS ARISING

- (1) The meeting endorsed the minutes of PEMUDAH Private Sector Meeting No. 19/2020 held on 5 November 2020 without any amendments.
- (2) Puan Wan Fazlin Nadia, Director, MPC/Secretariat confirmed that minutes had been recorded on all the PEMUDAH Private Sector Meetings held in 2020 until the 19th Meeting held on 5 November 2020 and only the Matters Arising and actions taken had not been reported. The Secretariat will report on Matters Arising and actions taken starting from the 19th Meeting onwards.
- (3) Chairman enquired whether it was possible for an online repository to be set up from where Members could retrieve minutes of meetings, etc. Puan Nadia informed that all the minutes of meetings, presentation slides and video recordings were stored in Google Drive in folders marked according to the number sequence of each meeting. The Secretariat will share the link with Members.
- (4) **BLESS.** The Track and Monitoring Module enables tracking of applications. The MyTask Module lists out all the tasks that have to be completed by the applicant and the agency officer. If additional documents are required in an application or if the officer has a query notifications can be issued via MyTask or email. A call center is operated by ten officers. A timeline comparison between applications sent through BLESS and submitted over the counter cannot be provided as it depends on the agency's client charter.
- (5) BLESS applications submitted in 2020 so far totalled 83,140 consisting of 54,290 approvals, 17,716 under processing and 11,134 rejections.
- (6) The reasons why KPKT wanted to discontinue their use of BLESS: System performance, instability of application workflow and change request's governance.
- (7) BLESS NextGen is only a suggested name for a proposed new improved BLESS.
- (8) A list of the 265 BLESS-enabled licence types was provided to the meeting.
- (9) Puan Afriza Hani binti Mohd Sinon, Under-Secretary, MEDAC, is in overall charge of BLESS.
- (10) **Food & Retail Delivery.** Tentatively, meetings with MYCC and KPDNHEP will be held on 8 December 2020 after the local delivery platforms virtual engagement session scheduled for 30 November 2020.
- (11) A further discussion was held with Encik Ganesh on 12 November 2020 resulting in the local delivery platforms virtual engagement session to be held.
- (12) **Covid-19, Vaccines Supply Chain & DHL Express (M) Sdn. Bhd. (DHLM)**
The Secretariat sees the need for the proposal to undergo further deliberations before it can be escalated to YBhg. Tan Sri KSN. The proposal currently is unclear in its problem statement, lacks information on how it will add value to

the local logistics and pharmaceutical supply chain and MOH has to be engaged with to identify the current and future demand for a more efficient logistics value chain for vaccines and other medical goods during the Covid-19 crisis and future health emergencies.

- (13) The Secretariat suggested DHLM should hold more engagements and consultations with the relevant Ministries to build up a solid proposal with a strong justification in order for PEMUDAH to escalate the proposal to Tan Sri KSN.

(i) **The meeting further noted that:**

- a. YBhg. Dato' Chua Tia Guan, PEMUDAH Member/TWGPT Co-Chair enquired how many Ministries were actively participating in BLESS. Encik Mohamad Azrol Mohamad Dali, Deputy Director, MPC replied that, according to MEDAC, 19 Ministries and 56 *Pihak Berkuasa Melesen* were actively participating in BLESS covering 265 licence types. Dato' Chua wanted to know what the percentage of the 265 BLESS-enabled licence types was to the overall total number of licence types in the country. Chairman requested the Secretariat to refer to the minutes of the meetings chaired by the then YBhg. KPPA which would reveal the number of licence types reviewed and, having known this, it would be possible to determine whether the total number of licence types had increased or decreased since then.
- b. Chairman recapitulated that the BLESS initiative had originated from the Prime Minister's Office and a BLESS procedures handbook was even published. The objective is to create a single registration point interfacing BLESS with MyCoID so as to reduce lag time and the costs of starting a business. BLESS was designated under the High-Impact Programme 1 (HIP1) for integration of business registration and licensing in the SME Masterplan 2012 - 2020. It had been placed under MEDAC since 2018.
- c. Chairman informed that, based on his discussions held with Encik Zahid Ismail, Deputy Director General, MPC, it was felt to be necessary to gauge whether BLESS was progressing well or not and, for this, the first step of action was for MEDAC and MPC officers to discuss its current situation and propose some recommendations. The second step is to hold a discussion with TKSU MEDAC to see whether MEDAC had a budget to develop BLESS further or not. The third step is for Chairman to jointly discuss with TKSU MDEC, DG MAMPU, CEO SME Corp and DG MPC to explore the best option for BLESS.
- d. Dato' Chua recalled discussions were held about 10 years ago over which would be the most suitable agency to take charge of

the development and implementation of BLESS. MAMPU, being under the Prime Minister's Department, was identified as the most suitable agency. Chairman wondered why BLESS was transferred to SME Corp as licensing also involved large companies and not just SMEs.

- e. YBhg. Tan Sri Teo Chiang Kok, PEMUDAH Member/TWGDWCP Co-Chair, suggested the necessity of the 265 licence types should be reviewed together with the review of BLESS. He said of late MBPJ had introduced many licence types that required significant fee payments. Dato' Chua recalled that Focus Group Business Process Re-Engineering (FGBPR) chaired by the then KPPA had reviewed the justifications put forward for licence types and MPC had also looked into BPR before proceeding into BLESS.
- f. Tan Sri Teo emphasized that KPKT's system instability issues within BLESS should not be the reason for KPKT to withdraw from its use as the system should be improved upon so as to meet users' criteria.
- g. Tan Sri Teo added that applications needed to be tracked but applicants were not given access or a facility to have matters expedited. Only the processing staff had the facility to communicate with applicants if further information submission was required. Applicants should be given access or a facility. Chairman said this aspect could be discussed later in the meeting.

(ii) **The meeting agreed that:**

- (a) The first step of action is for MEDAC and MPC officers to discuss BLESS's current situation and propose some recommendations. The second step is to hold a discussion with TKSU MEDAC to see whether MEDAC has a budget to develop BLESS further or not. The third step is for Chairman, TKSU MDEC, DG MAMPU, CEO SME Corp and DG MPC to jointly discuss and explore the best option for BLESS.

**Action: Chairman/Secretariat/MPC/MEDAC/
MDEC/MAMPU/SME Corp**

- (b) The Secretariat is to refer to the minutes of the meetings chaired by the YBhg. KPPA which will reveal the number of licence types reviewed.

Action: Secretariat

- (c) DHLM should hold more engagements and consultations with the relevant Ministries to build up a solid proposal with a strong

justification in order for PEMUDAH to escalate the proposal to Tan Sri KSN.

Action: DHLM

(d) The Secretariat will share the Google Drive link with Members.

Action: Secretariat

3. PAPER 1: FEEDBACK ON DOING BUSINESS 2021 REFORM UPDATES BY ENCIK MUHD ADHA ABD HAMID, MANAGER, PRODUCTIVITY & COMPETITIVENESS DIVISION, MALAYSIA PRODUCTIVITY CORPORATION (MPC)

A. Encik Muhd Adha presented as follows:

- (1) A total of nineteen “reforms” were implemented for seven Doing Business indicators since May 2019 and notified to WBG but WBG recognised only one of the “reforms” as the other “reforms” did not meet the criteria to be recognised as reforms.
- (2) In Starting a Business, a reform was recognised as private sector incorporation experts had confirmed a time reduction for SST registration. RMCD had announced that applications would be processed within 24 hours.
- (3) **Starting a Business:** One reform was recognised by WBG. The other two reforms were not recognised because (i) the majority of entrepreneurs still practised the use of company seals and statutory books and (ii) as per Islamic Family Law, Article 59(2)(b), a woman must obtain her husband’s permission to leave her home.
- (4) **Getting Electricity:** The two “reforms” were not recognised because (i) consultations held with private sector electrical engineers and contractors on new commercial electricity connections noted that 3 procedures were involved and (ii) private sector experts did not experience any time reduction to obtain new connections and indicated the overall time taken remained 24 days.
- (5) **Registering Property:** The two “reforms” were not recognised because (i) “update the buyer’s name at the municipality” under Procedure No.6 was still in physical practice at the Kuala Lumpur City Hall and (ii) some experts indicated submission for and registration of transfer could take up to 14 calendar days.
- (6) **Protecting Minority Investors:** The three “reforms” were not recognised because they were outside the scope of what the indicator measured.
- (7) **Paying Taxes:** The three “reforms” were not recognised because (i) the consolidation of SOCSO and EIS contributions commenced in May and June 2020 while taxation was measured in calendar year 2019. Assessment will be made in 2021 for any impact on the Doing Business 2022 report, (ii) the tax rate reductions were not applicable for the case study company and (iii) the online

payments of Monthly Scheduled Deduction for taxes were not applicable for the case study company.

- (8) **Trading Across Borders**: The four “reforms” were not recognised because (i) private sector experts confirmed the time taken remained unchanged to comply with documentary requirements when importing, (ii) Doing Business 2019 had already acknowledged port infrastructural improvements (additional lanes opened inclusive), (iii) private sector experts consulted reported no impact on the time for documentary preparation or border compliance by the enhancement of the Smart Card Security System allowing smooth cargo movements and (iv) private sector experts reported that the Authorised Economic Operators (AEO) Programme was not applicable to the majority of businesses.
- (9) **Enforcing Contracts**: The two “reforms” were not recognised because (i) legal experts consulted reported that the cost of a claim could total up to 38% of the claim value instead of 20% to 23%, (ii) legal experts held that the trial and judgment phase at the Kuala Lumpur First Class Magistrate Court still took 270 days and (iii) digitalisation of the Court process already had been given the maximum of one point for each of the questions and additional points could not be awarded.

B. The meeting noted that:

- (1) Mr. David Jones, PEMUDAH Member/TWGEC Co-Chair, regretted that WBG was still basing their assessments for the Enforcing Contracts indicator on incorrect information obtained from legal practitioners. The online survey questionnaire form contains questions phrased to be misleading. Survey respondents conveniently answered that nothing had changed from the previous year and this negated actual improvements already achieved in Court processes. There is a need for further engagements with respondents.
- (2) Chairman said that legal and other costs in Enforcing Contracts could be affected by currency movements between the Ringgit and the US Dollar. He felt that respondents should state the exchange rate in their responses.
- (3) Tan Sri Teo enquired why it was necessary for the local authorities such as DBKL to be notified of a transfer of property as local authorities were not a party to registering properties. Chairman clarified that notification was required pursuant to an Act. There seems to be a need to convince the Government to repeal this requirement since, for example, the Kuala Lumpur Land and Mines Office regularly “pushes” information updates to DBKL.
- (4) Chairman said that TWG public sector Co-Chairs had to be looked to generally to show how to move forward for improvements such as instituting client charters and providing evidential statistics on official websites. WBG usually take into account such features in their assessment of indicators.

4. **PAPER 2: PROJECT IMPROVEMENT ON *DOING BUSINESS* BY CIK ATI DJAM SERI MONTOI, SENIOR MANAGER, PRODUCTIVITY & COMPETITIVENESS DIVISION, MPC**

A. Cik Ati Djam Seri Montoi presented as follows:

- (1) Eighteen projects covering eight Doing Business indicators have been undertaken of which three projects had been fully completed while the other fifteen projects are at various stages of completion.
- (2) The projects are as follows:
 - **TWGSAB.** Single-point integrated company incorporation and registrations encompassing SSM, LHDN, KASTAM, KWSP and PERKESO. Development of an Application Programming Interface (API) which enables real-time transmission of data collected on new company incorporation from the MyCoID system to LHDN, EPF and SOCSO. 12-digit unique number as single company registration number. Reducing SST registration time from 8 days to 1 day.
 - **TWGDWCP.** Technical agencies to introduce a policy to issue ‘silence implies consent’ letters after 28 days for completed buildings to obtain CCC. Dealing with Construction Permits - Sabah, *Lembaga Lebuhraya Malaysia* (LLM) and *Perbadanan Putrajaya*.
 - **TWGPT.** EPF is developing a system to consolidate contribution payments including to LHDN and SOCSO. Duty Drawback Procedures improvements;
 - **TWGRP.** Fees and charges on standard loan documentation. High parcel-rent rates charged for residential and commercial units in Selangor;
 - **TWGTAB.** Strengthening the AEO Programme. Review the import-export permitting system;
 - **TWGGE.** Power Quality (PQ). Online Permit Approval (OPA) System.
 - **TWGEC.** Case Study on “Enforcing Contracts: Solicitor Fees - Moving Forward”;
 - **TWGRI.** To resolve tax administrative and operational issues related to the insolvency process.

B. The meeting noted that:

- (1) Tan Sri Teo sought clarification on the reporting made that the revised parcel rent issue had been completed. Tan Sri Teo added that previously parcel rent was charged and paid based on the master title but ever since the rent charges were revised to be based on individual titles rents had increased by 400% to 600%. Cik Ati explained that checking made with PTG Selangor obtained feedback that the parcel rent rates were only revised after more than 10 years and were reasonable. Chairman said this issue was not really within the area of Doing Business even though PTG Selangor, JKPTG and TWGRP had met and discussed it.

5. **PAPER 3: MYMUDAH ISSUES RELATED TO TWGs BY ENCIK MOHAMMAD KHAIRUL HAKIMIN ZAINOOR, MANAGER, MPC**

A. **Encik Mohammad Khairul presented as follows:**

(1) **Objectives of the paper:**

- (i) To inform of TWG-related *MyMudah* issues; and
- (ii) To seek Members' verification and discussion support.

(2) *MyMudah* aims to reduce unnecessary regulatory burdens so as to support economic growth. It is to assist businesses burdened by unnecessary regulations and bureaucracy as well as to reduce business compliance costs, create jobs and stimulate the economy.

(3) To-date, a total of 18 TWG-related issues involving 4 TGWs were identified (TWGEW 8, TWGTAB 6, TWGDWCP 2 and TWGSAB 2). TWG secretariats will sort out and verify the issues. These issues are pending verification with industries. The *MyMudah* Secretariat will assist TWGs.

(4) **Sample Highlights of Issues**

- (i) **TWGTAB.** Longer time is taken to dispose of excessive inventories at Licensed Manufacturing Warehouses (LMW). To simplify and shorten the approval process for disposal, changing of orders and obsolete stocks and exemptions;
- (ii) **TWGDWCP.** Converting agricultural/residential land to commercial use is very costly. Providing parking bays for every 500 square feet of built-up space is contrary to encouraging the development of public transport. To introduce the development of small and medium properties. Town councils are to gazette town centres for commercial use. Further develop public transportation;
- (iii) **TWGEW.** The policy on foreign workers intake will badly affect the timber industry which is not fully automated. To conduct a study on the timber industry's labour requirements to ensure policies are viable to the industry. To consult stakeholders before imposing any policies that significantly impact on labour-intensive operations (reducing or freezing of foreign workers recruitment). Allow forestry and timber industries to recruit foreign workers; and
- (iv) **TWGSAB.** The condition that business start-ups have to have a physical office is a burden that should be removed especially to facilitate small businesses.

(5) **Recommendation:**

- (i) TWGs are to verify issues gathered through *MyMudah* Programme; and
- (ii) Each TWG is to hold further discussions on issues.

B. The meeting noted that:

- (1) Tan Sri Teo enquired whether MPC could monitor all those issues that were submitted to *MyMudah* and inform TWGs of TWG-related issues. Chairman informed that *MyMudah* had received a few hundred submissions of issues, some of which were resolved without requiring action from TWGs as the Secretariat had provided answers to the issues. The other issues will require assistance from TWGs and their Co-Chairs.
- (2) Chairman requested the Secretariat to provide presentation slides to Members before meetings. This will enable Members to understand the issues better during meetings with easy referencing to slides.
- (3) Chairman requested Tan Sri Rahman and Dato' Chua to provide comments on the requirement for businesses to have physical offices. Dato' Chua commented that many small businesses commenced operation from homes but as a business grew, it had to comply with official rules and should not cause problems.
- (4) Tan Sri Teo related of his experience that authorities required an applicant start-up company to identify its management personnel who were not even hired yet as the company was still being set-up.
- (5) Chairman encouraged issues to be surfaced to be addressed by TWGs. YBhg. Datuk Mustapa Mohamed, the Minister in charge of Economy had suggested that PEMUDAH could monitor the implementation of action to resolve *MyMudah* issues.

C. The meeting agreed that:

- (1) TWGs are to verify issues gathered through *MyMudah* Programme and hold further discussions on issues.

Action: Relevant TWGs

- (2) The Secretariat provides presentation slides of meetings to Members before meetings.

Action: Secretariat

6. PAPER 4: UPDATE ON PEMUDAH MEETING NO. 2/2020 BY ENCIK MOHAMAD AZROL MOHAMAD DALI, DEPUTY DIRECTOR, PRODUCTIVITY & COMPETITIVENESS DIVISION, MPC

A. Encik Mohamad Azrol presented as follows:

- (1) The meeting is scheduled to be held virtually from 10.30 a.m. to 12.30 p.m. on 23 November 2020. It will be co-chaired by YBhg. Tan Sri KPPA and Dato' Andy Seo.
- (2) Three discussion and one information papers will be presented at the meeting:

Discussion Papers:

- (i) **Issue on Issuance of Export Permit** by Encik Kabir Ahmad Mohd Jamil Technical Expert for *MyMudah*;
- (ii) **The Impact of COVID-19 on Employment** by YBhg. Dato' Sri Wong Siew Hai, TWGEW Co-Chair; and
- (i) **Draft Proposal on *Buy Malaysia Products First* Policy** by Mr. Foo Chek Lee, TWGCG Co-Chair.

Information Paper:

- (i) **Status on Business Licensing Electronic Support System (BLESS)** by YBhg. Dato' Suriani binti Dato' Ahmad, Secretary General of the Ministry of Entrepreneur Development and Cooperatives (MEDAC).

B. The meeting noted that:

- (1) Dato' Chua suggested a private sector position on the necessity of having BLESS was needed for the PEMUDAH 2/2020 meeting. Chairman concurred and saw the need for a separate discussion to be held on the suggestion.
- (2) Encik Azrol mentioned that the information paper on BLESS would recommend to re-activate Focus Group Business Process Re-Engineering (FGBPR). Chairman expected the recommendation to be subject to an open discussion and counter-proposal as it was more important to establish firstly which suitable agency should be in charge of BLESS, be it MEDAC, SME Corp or some other agency. The preliminary step is for MEDAC, MPC and PEMUDAH Secretariat to jointly discuss the issue and agree on the way forward. The second step is to engage with TKSU, MEDAC on the recommendations reached at the preliminary step. Then, in the third step, MDEC, MAMPU, SME Corp and MPC should deliberate further on the issue.
- (3) Mr. Foo Chek Lee, PEMUDAH Member/TWGCG Co-Chair, wanted TWGCG's *Buy Malaysia Products First* proposal to focus on the construction industry first. Chairman advised that TWGCG should present their paper as a proposal concerning a policy issue instead of as a draft and it should be presented in such a manner that the proposal would cover all industries and not only the construction industry. The proposal can suggest the need for an enactment for approval by the Parliament to require *Buy Malaysia Products First*.

C. The meeting agreed that:

- (1) A private sector position on the necessity of having BLESS is needed for the PEMUDAH 2/2020 meeting.

Action: Secretariat

- (2) The 3-step approach be adopted to determine which suitable agency should be in charge of BLESS.

Action: Secretariat

- (3) TWGCG should present their paper as a proposal concerning a policy issue instead of as a draft and it should be presented in such a manner that the proposal will cover all industries and not only the construction industry.

Action: TGWCG

7. OTHER MATTERS

The following matters were addressed/noted by the meeting:

(1) **Status Review & Reporting of Issues Discussed at PEMUDAH Private Sector Meetings**

Chairman requested the Secretariat to review and report on the Matters Arising from the recent previous meetings. For instance, the Secretariat is to update whether MAMPU has taken up PEMUDAH's recommendations to drive the public sector digitalisation. Tan Sri Rahman added that a National Digital Economy Council and a MOSTI taskforce had been set up to drive digitalisation and reiterated that the national initiative was beyond the scope of a PEMUDAH technical working group.

(i) **The meeting agreed that:**

- a. The Secretariat is to review and report on the Matters Arising from the recent previous meetings. For instance, MAMPU is to drive digitalisation in the public sector.

Action: Secretariat

(2) **Conditional & Enhanced Movement Control Orders (CMCO & EMCO) & The New Normal of Work**

Chairman spoke about the New Normal of work where it was not possible for the private sector and the public to interact physically with government agencies due to the EMCO and CMCO SOPs. For example, Dealing with Construction Permits and the construction industry are being affected such as site inspections by government agencies cannot be conducted. New adaptations of work under the New Normal have to be implemented to allow business continuity such as JKR having used drones to survey a project area.

TWGs should surface and review issues and put forth strong recommendations for consideration.

(3) **Secretariat, TWG Secretariats and Co-Chairs to Pursue Further Improvements**

Chairman encouraged the Secretariat, TWG Secretariats, TWGs and their Co-Chairs to work closer to pursue further improvements such as in those areas where WBG had not recognised improvement initiatives as reforms. Doing Business questionnaire respondents have to be engaged with closely as the next questionnaire was expected to be required to be filled-up in February/March 2021 notwithstanding the delayed release of the Doing Business 2021 Report.

(4) **TWG E-Payments (TWGEP)**

Datuk Wira Jalilah Baba, TWG E-Payments Co-Chair, informed that a detailed update would be given at a forthcoming meeting on the latest progress of e-payments. Chairman suggested that TWGEP should look into the feasibility of government departments accepting bank guarantees instead of requiring bank drafts so as to help businesses conserve their cash in the current difficult time. Dtuk Wira Jalilah said this possibility was discussed by TWGEP in which Bank Negara Malaysia was represented.

8. ADJOURNMENT OF MEETING

Chairman adjourned the meeting at 11.50 a.m. with a word of thanks to the Members and the presenters for their presence and contributions to the meeting.

The date and time of the next meeting will be determined and notified to the Members.

SECRETARIAT

PEMUDAH - THE SPECIAL TASK FORCE TO FACILITATE BUSINESS

23 NOVEMBER 2020

ATTENDANCE LIST**Chairman**

YBhg. Dato Dr. Ir. Andy Seo Kian Haw
PEMUDAH Co-Chair / Vice President, Federation of Malaysian Manufacturers (FMM)

PEMUDAH Private Sector Members

- | | | |
|----|----------------------------------|---|
| 1. | YBhg. Tan Sri Abdul Rahman Mamat | Chairman
Asia Logistics Council |
| 2. | YBhg. Dato' Chua Tia Guan | Executive Director
Asia Business Center |
| 3. | YBhg. Tan Sri Teo Chiang Kok | The Associated Chinese Chambers
of Commerce and Industry of
Malaysia (ACCCIM) |
| 4. | Mr. David Anthony Jones | Managing Director APAC
Chartered Management Institute |
| 5. | Mr. Ganesh Kumar Bangah | Immediate Past Chairman, The
National Tech Association of
Malaysia (PIKOM) |
| 6. | Mr. Foo Chek Lee | President, Master Builders
Association Malaysia (MBAM) |
| 7. | YBhg. Datuk Wira Jalilah Baba | Group Chairman, PKT Logistic
Groups Sdn. Bhd |

ABSENT WITH APOLOGIES

- | | | |
|-----|--------------------------------------|---|
| 8. | YBhg. Dato' Seri Wong Siew Hai | Chairman
MAEI |
| 9. | YBhg. Dato' Pardip Kumar Kukreja | Executive Chairman
Paradise Group of Company |
| 10. | YBhg. Tan Sri Soh Thian Lai | President, Federation of Malaysian
Manufacturers (FMM) |
| 11. | YBhg. Dato' Abdul Latif Hj Abu Seman | Director General, MPC |
| 12. | Mr. Zahid Ismail | Deputy Director General, MPC |

OTHER INVITED GUESTS

13.	Ms. Wan Fazlin Nadia Wan Osman	MPC
14.	Mr. Mohamad Azrol Mohamad Dali	MPC
15.	Mr. Mohamad Muzaffar Abdul Hamid	MPC
16.	Ms. Ati Djam Seri Montoi	MPC
17.	Mr. Muhd Adha Abd Hamid	MPC
18.	Mr. Jerry Shahnizal Ab Aziz	MPC
19.	Mr. Mohammad Khairul Hakimin Zainoor	MPC
20.	Ms. Khalidatul Asrin Abdul Aziz	MPC
21.	Ms. Haslizayanti Othman	MPC
22.	Ms. Hanisah Mohd Ramli	MPC
23.	Ms. Nurul Farahaton Najihan Jusoh	MPC
24.	Ms. Rabiatal Hana Ishak	MPC
25.	Mr. Leong Kin Choong	MPC Associate